

CCR S.A.

Corporate Taxpayer's ID (CNPJ/MF): 02.846.056/0001-97

Company Registry (NIRE): 35.300.158.334

EXTRAORDINARY SHAREHOLDERS' MEETING OF CCR S.A. TO BE HELD ON JANUARY 10, 2020

CALL NOTICE

The Board of Directors of **CCR S.A.** ("Company") hereby invites the Company's shareholders to an Extraordinary Shareholders' Meeting to be held on January 10, 2020, at 2.00 p.m., on a first call, at the Company's head office, at Avenida Chedid Jafet, No. 222, bloco B, 5º andar, in the city and state of São Paulo, in order to resolve on the amendments to the Company's Bylaws, pursuant to the Management Proposal also disclosed on this date.

General Instructions:

- (i) The documentation pertaining to the matter to be resolved on at the Meeting, including the Participation Manual containing the Management Proposal, is available to the shareholders at the Company's head office, its website (ri.ccr.com.br), as well as on the websites of B3 S.A. – Brasil, Bolsa, Balcão ("**B3**") (b3.com.br) and the Brazilian Securities and Exchange Commission ("**CVM**")(cvm.gov.br)
- (ii) The shareholders may attend the Meeting in person or via remote voting form, as described below and in accordance with the stipulations of the Participation Manual:
 - (a) In person: the shareholder will submit to the Company (i) his/her identification document in the case of an individual, and corporate documents and other documents, in the case of a legal entity or an investment fund, proving his/her legal representation, as well as the respective representative's identification document; and (ii) a statement issued by the custodian institution or by the Company's bookkeeping agent, specifying his/her respective shareholding, whether or not his/her shares are deposited with a central securities deposit. The Company requires that its shareholders send the documents in advance to its head office, at Avenida Chedid Jafet, No. 222, bloco B, 5º andar, in the city and state of São Paulo, by January 8, 2020, at 2.00 p.m.
 - (b) Remote Voting Form: the Company will adopt the remote voting system, pursuant to CVM Instruction 481/09. The shareholders may send their remote voting forms: (i) through their respect custody agents; (ii) through the Company's bookkeeping agent; or (iii) directly

to the Company, in accordance with the guidelines of the remote voting form, the Participation Manual, the CVM Instruction 481/09 and item 12.2 of the Company's Reference Form.

- (iii) If the shareholder opts to be represented by a proxy at the Meeting, in addition to the documents mentioned in item (a), he/she will send his/her respective proxy appointment, together with his/her proxy's identification document. Similarly, the Company requires that such documents be sent in advance to its head office, at Avenida Chedid Jafet, No. 222, bloco B, 5º andar, in the city and state of São Paulo, by January 8, 2020, at 2.00 p.m.

São Paulo, December 4, 2019.

Ana Maria Marcondes Penido Sant'Anna
Chair of the Board of Directors